

Learning and growth in contemporary craft-based organisations

Supervisors:

Professor Richard Blundel (Department for Public Leadership and Social Enterprise, The Open University Business School) and Professor Emma Bell (Department for People and Organisations The Open University Business School)

Project description:

The early 21st century has seen a renewed interest in craft products and working practices. New organizational templates for craft-based enterprise, such as urban micro-breweries, open access 'makerspaces' and specialist online intermediaries such as Etsy, have reduced the barriers to entry for new craft practitioners. The movement has gained additional cultural resonance through popular books such as Matthew Crawford's *Shop Class as Soulcraft*, Peter Korn's, *Why We Make Things and Why it Matters* and Susan Luckman's *Craft and the Creative Economy*. This studentship provides an opportunity to investigate the meaning of contemporary craft work and consider the extent to which it represents and enables distinct organisational identities and practices (Bell *et al.* 2018). We are keen for applicants to engage with an emerging research strand that seeks to reclaim a craft future within Modernity (Adamson 2013, Ferris 2015) and to examine how the application of craft-related values and ways of being could help to inform a transition towards more environmentally and socially-benign models of growth (Clarke *et al.* 2014).

Your research proposal should relate directly to this theme, but could focus on craft-based organisations and practitioners in a variety of countries, regions and/or sectors. Given the topic, we envisage a broadly qualitative approach being adopted in the proposed study, incorporating fieldwork. We are also interested in the wider role of learning in this organisational setting (Cunliffe and Bell, 2016) and encourage applicants to consider how researcher-practitioner collaborations might be used to explore this issue (e.g. Koomen and Blundel 2017). The successful applicant will have opportunities to engage with research groups in the faculty, such as the recently-formed Centre for Knowledge in Organisations and Professions, and with cross-university groups such as Innovation, Knowledge and Development (www.open.ac.uk/ikd). There may also be scope to work (via Prof Blundel), with colleagues in the ESRC Centre for Understanding Sustainable Prosperity (www.cusp.ac.uk).

References/readings:

Adamson, G. (2013) The Invention of Craft. London: Bloomsbury.

- Bell, E., Mangia, G., Taylor, S, Toraldo, M.L. (eds.) (2018) The Organization of Craft Work: Identities, Meanings and Materiality (Routledge Studies in Management, Organizations and Society). London: Routledge.
- Blundel, R.K. (2002) 'Network evolution and the growth of artisanal firms: a tale of two regional cheesemakers.' *Entrepreneurship and Regional Development*, 14(1): 1-30.

Blundel, R.K., Smith, D.J. (2013) 'Re-inventing artisanal knowledge and practice: a critical review of innovation in a craft-based industry.' *Prometheus: Critical Studies in Innovation*, 31(1): 55-74.

Clarke, J., Holt, R. and Blundel, R.K. (2014) 'Re-imagining the growth process: (co)-evolving metaphorical representations of entrepreneurial growth.' *Entrepreneurship and Regional Development*, 26(3-4): 234-256.

- Cunliffe, A. and Bell, E. (2016) Management Learning: Legacies and future possibilities. *Management Learning*, 47, 2: 113-116.
- Ferris, M. (2015) 'Making Futures: crafting a sustainable Modernity towards a maker aesthetics of production & consumption.' Making Futures – online journal available at: <u>http://makingfutures.plymouthart.ac.uk/2015/journal-home/current-journal/editorsintroduction/</u>
- Koomen, P. and Blundel, R.K. (2017) 'Developing craft practice within and between workshops: an inter-generational comparative study.' *Making Futures*. 21st 22nd September, Plymouth.
- Smith, D.J. and Blundel, R.K. (2018) "Imagined Outcomes": Contrasting Patterns of Opportunity, Capability and Innovation in British Musical Instrument Manufacturing, 1930-1985.' *Enterprise and Society* (forthcoming).